JOURNEY

YOUR BUSINESS FINANCIAL STRATEGY



Calculate & Analyze Your Financial Ratios

Turning Your Financial Statements into Powerful Tools

"Financial ratios lead to a deep understanding of your business and allow for industry comparisons. Just remember that industry standards are a reference, not a recipe.

There may be strong competitive reasons for you doing something differently."

Dr. Patricia G. Greene, 18th Director of the Women's Bureau,
 U.S. Department of Labor, former Entrepreneurship Professor

As a small business owner, you want to be armed with all possible information and tools to guide your business growth. Financial ratios should be one of them. Financial ratios show the state of your business's financial health either at a certain point in time or during a specific period. These ratios are one way to measure your business's productivity and performance and drive your decisions and strategies around growth. For example, a common financial ratio called current ratio (which we'll review in detail shortly) is helpful in determining if your business has the necessary cash flow to grow. Another financial ratio, inventory turnover (which we'll also review shortly), indicates how quickly or slowly your inventory is moving and if you need to make any tweaks to better align your product with market demand.

Calculating and analyzing financial ratios not only helps you track how your company's current performance compares to its performance in the past, but you can determine how your business stacks up against the competition by comparing your financial ratios with industry standards. (Note that most industry standards are the averages from big businesses.) While there are several places to find industry-standard business ratios, a good place to start is with your local business librarian, Women's Business Center or **Small Business Development Center**, or you can search for free industry standards online.

Review some examples of financial ratios, decide which ones are most relevant for you, and practice calculating those for your business.



Common Financial Ratios

Financial ratios are grouped into four broad categories—liquidity, safety (or leverage), profitability and efficiency (productivity).

Within these categories, there are several financial ratios, and each help you measure different aspects of your business's productivity—using assets, generating profits, moving inventory and so on.

Below, we'll review some of the more common financial ratios that businesses typically use to gauge their performance.

You can calculate most financial ratios by pulling numbers from your business's financial statements such as your Balance Sheet and Income Statement.

Financial Ratio	How Do I Use This Ratio?	Which Financial Statement(s) Do I Use to Calculate This Ratio?	Formula to Calculate Ratio		
Liquidity Ratios: Use the	Liquidity Ratios: Use these ratios to measure your company's ability to cover its financial obligations. ¹				
Current Ratio	Measure your company's ability to pay both short- and long-term debts.	Balance Sheet	Current Assets / Current Liabilities		
Quick Ratio (acid test)	Measure your company's ability to generate cash to pay short-term financial debts—how much money you have in liquid assets (excluding inventory) compared to liabilities.		(Current Assets – Inventory) / Current Liabilities		
Safety Ratios: Use these ratios to see how heavily your company relies on financing from debt as opposed to equity (ownership).					
Debt Ratio (debt to asset)	Measure the percent of your company's assets that come from debt.	Balance Sheet	Total Liabilities / Total Assets		
See the total debt and financial liabilities against shareholders' equity.		Balance Sheet	Total Liabilities / Share- holders' Equity		

Profitability Ratios: Use these ratios to assess your company's ability to make a profit relative to your revenue, costs, equity and assets over a specific period of time.² Measure how much money you have from sales after subtracting (Revenue – Cost of **Gross Profit Margin** Income Statement the cost of goods sold Goods Sold) / Revenue (COGS)—money your company earns on the dollar.3 See how much your (Revenue - Expenses) / **Profit Margin** company earned after Income Statement Revenue deducting all expenses. Measure how efficiently your company is using Income Statement and Net Income / Average Return on Equity its equity to generate **Balance Sheet** Shareholders' Equity profit.4 Measure how efficiently your company is using Income Statement and Net Income / Average Return on Assets its assets to generate **Balance Sheet Total Assets** profit.5 Efficiency Ratios: Use these ratios to measure how efficiently your company's operations run.⁸ See how long it takes Income Statement and for inventory to be sold Cost of Goods Sold / **Inventory Turnover** and replaced during **Balance Sheet** Inventory the year. Measure your company's Net Income / Average Income Statement and **Asset Turnover** ability to generate sales **Balance Sheet Total Assets** through assets.

Calculating Common Financial Ratios

As you can tell from the formulas you just reviewed, calculating financial ratios isn't necessarily complicated. It simply requires working with the numbers in your company's financial statements.

Let's calculate the financial ratios listed in the table below.

To do the calculations, we'll use the numbers in Year 2 of the financial statements provided for this tool.



Financial Ratio	Sample Formula/ Calculation	Financial Ratio Value	Notes The notes below are guidelines only. When working with financial ratios, please check industry averages for your specific industry to get a better understanding of what your financial ratios tell about your company's performance. Tip: If you don't have access to a paid database, do a search for "free business ratios" to find ratios for your industry.
Liquidity			
Current Ratio (current = within one year)	Current Assets / Current Liabilities 217,248 / 5,000	43.44	A current ratio of 1 indicates that a company has just enough money to pay its short-term debts. A current ratio of 2 typically indicates stability. A high current ratio could signal that a company is sitting on too much cash. Below are current ratio benchmarks for two industries: • Grocery store: 4.5–4.8 ⁷ • Oil and gas: 2.4–2.6 ⁸
Quick Ratio (acid test)	(Current Assets – Invento- ry) / Current Liabilities 217,248 – 12,000 / 5,000	41.04	Quick ratios between 0.5 and 1 are typically considered satisfactory if the company can collect receivables in a timely manner. ⁹ Below are current ratio benchmarks for two industries: • Grocery store: 4.5–4.8 ¹⁰ • Oil and gas: 2.4–2.6 ¹¹
Safety			
Debt Ratio (debt to asset)	Total Liabilities / Total Assets 5,000 / 217,248	0.023	The higher the debt ratio, the greater the financial risk—that is, the company has accumulated too much debt. For this example, a debt ratio of 0.023 indicates that about 2.3 percent of the company's assets are supported by some form of debt. Compare your debt ratio to your company's history and industry standards. There is no one size fits all.
Debt-to- Equity Ratio	Total Liabilities / Share- holders' Equity 5,000 / 212,248	0.023	A debt-to-equity ratio of 1 indicates that a company uses the same amount of debt as equity. The greater this ratio, the more debt a company is using instead of equity. Below are debt-to-equity ratio benchmarks for two industries: • Hotel: 6.5–7.1 ¹² • Commercial fishing: 2.2–2.9 ¹³



Profitability			
Gross Profit Margin	(Revenue – Cost of Goods Sold) / Revenue 460,000 – 8,000 / 460,000	98.26%	Are you looking to grow your business and secure funding? The higher this percentage, the more profit you're making, and the more potentially attractive you are to funders. Also, companies with high gross profit margin ratios have a competitive advantage in the market. Below are the gross profit margin ratio benchmarks for two industries: • Vegetable farming: 60–65 percent ¹⁴ • Mining: 25–35 percent ¹⁵
Profit Margin	(Revenue – Expenses) / Revenue 460,000 – 283,030 / 460,000	38.47%	If you're looking to raise capital, know that potential investors and lenders will be looking at this ratio very closely to assess your company. S&P 500 reports that the blended net profit margin ratio for several industries (advertising, computer services, farming, etc.) for Q1 2018 was 11.6 percent. ¹⁶
Return on Equity	Net Income / Average Shareholders' Equity 126,728 / 212,248	59.7%	The higher the return on equity ratio, the more money a company is making for its shareholders. Below are return on equity ratio benchmarks for two industries: • Air taxi: 30–34 percent ¹⁷ • Banking: 7.7–8.3 percent ¹⁸
Return on Assets	Net Income / Average Total Assets 126,728 / 217,248	58.33%	The higher the return on assets ratio, the better. Why? Because higher ratios typically indicate that a company is effectively using its assets to generate money. There are no upper limits for this ratio, and unusually high numbers do not indicate some underlying issue. Below are return on assets ratio benchmarks for two industries: • Medical offices: 55–60 percent ¹⁹ • Logging: 10–15 percent ²⁰



Efficiency			
Inventory Turnover	Cost of Goods Sold / Inventory 8,000 / 12,000	0.66	A higher inventory turnover ratio indicates that a company is moving its inventory efficiently and is generating good sales. An unusually high ratio could signal that inventory is lean and the company is struggling to keep up with market demand. Below are inventory turnover ratio benchmarks for two industries: Dairy: 6.6–7.1 ²¹ Used-car dealers: 4.2–4.4 ²²
Asset Turnover	Net Sales / Total Assets 460,000 / 217,248	38.47%	Below are the asset turnover ratio benchmarks for the farm industry: Typical ratio: ~30 percent ²³ For low-profit farms: 20–30 percent ²⁴ For high-profit farms: 40–50 percent ²⁵

Calculating and Analyzing Your Financial Ratios

Now that you've looked at an example, use the table below to calculate the financial ratios for your company. If applicable, compare the results over three years to identify trends.

Whether a given financial ratio is healthy or not depends on your company and the industry in which it operates.

Tip: To find the norms for your specific industry, contact your local library or bank for copies of the Risk Management Association (RMA) annual statement. You may also find this data in industry publications and trade magazines. For instance, the annual reports of publicly traded companies generally include their financial ratios. You can typically find these on the company's website in the Investor Relations section. These sources provide points of comparison for your consideration and planning.

Financial Ratio	Year One	Year Two	Year Three	Industry Norms	Trend for My Business + Action Items
Liquidity					
Current Ratio Current Assets / Current Liabilities					
Quick Ratio (acid test) (Current Assets –Inventory) / Current Liabilities					
Safety	Safety				
Debt Ratio (debt to asset) Total Liabilities / Total Assets					
Debt-to-Equity Ratio Total Liabilities / Shareholders' Equity					
Profitability	Profitability				
Gross Profit Margin (Revenue – Cost of Goods Sold) / Revenue					
Profit Margin (Revenue – Expenses) / Revenue					
Return on Equity Net Income / Average Shareholders' Equity					
Return on Assets Net Income / Average Total Assets					
Efficiency					
Inventory Turnover Cost of Goods Sold / Inventory					
Asset Turnover Net Sales / Total Assets					



Resources:

- 8
- Check out these resources for a comprehensive look at financial ratios:
- https://www.crfonline.org/orc/cro/cro-16.html
- https://edwardlowe.org/how-to-analyze-your-business-using-financial-ratios-2/
- https://aksbdc.org/2016/11/the-top-10-financial-ratios-for-business-owners/
- Check out these online calculators for financial ratios:
 - https://www.pfcu.com/financial-education/financial-calculators/businesscalculators/financial-ratios-calculator
 - http://www.bizstats.com/calculators/financial-ratios/
 - https://www.calcxml.com/calculators/financial-ratio-analysis?skn=#results

5 Ibid

⁶ How to Analyze Your Business Using Financial Ratios, Edward Lowe Foundation, https://edwardlowe.org/how-to-analyze-your-business-using-financial-ratios-2/ (Accessed May 2, 2019).

⁷ *The Top 10 Financial Ratios for Business Owners*, Alaska Small Business Development Center, (Nov 21, 2016), https://aksbdc.org/2016/11/the-top-10-financial-ratios-for-business-owners/, (Accessed May 2, 2019).

8 Ibid.

⁹ How to Analyze Your Business Using Financial Ratios, Edward Lowe Foundation, https://edwardlowe.org/how-to-analyze-your-business-using-financial-ratios-2/ (Accessed May 2, 2019).

¹⁰ The Top 10 Financial Ratios for Business Owners, Alaska Small Business Development Center, (Nov 21, 2016), https://aksbdc.org/2016/11/the-top-10-financial-ratios-for-business-owners/, (Accessed May 2, 2019).

¹¹ Ibid.

12 Ibid.

13 Ibid.

14 Ibid.

15 Ibid.

¹⁶ Meredith Wood, *Profit Margin: Formula and What Makes a Good Profit Margin*, Fundera, (Feb 28, 2019), https://www.fundera.com/blog/profit-margins,

(Accessed May 2, 2019).

The Top 10 Financial Ratios for Business Owners, Alaska Small Business Developmen

¹⁷ The Top 10 Financial Ratios for Business Owners, Alaska Small Business Development Center, (Nov 21, 2016), https://aksbdc.org/2016/11/the-top-10-financial-ratios-for-business-owners/, (Accessed May 2, 2019).

18 Ibid.

19 Ibid.

²⁰ Ibid.

²¹ Ibid.

²³ Don Hofstrand, *Understanding Cash Flow Analysis*, AG MRC, (Nov 2009), https://www.agmrc.org/business-development/operating-a-business/budgeting/articles, (Accessed May 2, 2019).

²⁴ Ibid.

25 Ibid.

²⁶ Financial Projections Template, SCORE, (Feb 29, 2019), https://www.score.org/resource/financial-projections-template, (Accessed May 2, 2019).



¹ How to Analyze Your Business Using Financial Ratios, Edward Lowe Foundation, https://edwardlowe.org/how-to-analyze-your-business-using-financial-ratios-2/ (Accessed May 2, 2019).

² Will Kenton, *Profitability Ratios Definition*, (April 24,2019), https://www.investopedia.com/terms/p/profitabilityratios.asp, (May 2, 2019).

³ Rachel Blakely, *5 Small Business Financial Ratios for a Healthy, Growing Business*, (Aug 25, 2017), http://www.advertisecolumbus.com/blog/5-small-business-financial-ratios-for-a-healthy-growing-business, (Accessed May 2, 2019).

⁴ Financial Ratios?, Corporate Finance Institute, https://corporatefinanceinstitute.com/resources/knowledge/finance/financial-ratios/, (Accessed May 2, 2019).